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- BMZ (Federal Ministry for Economic Cooperation and Development)
- Foreign, Commonwealth & Development Office
## Acronyms and Abbreviations

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<tr>
<td>ABP</td>
<td>Annual Borrowing Plan</td>
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<tr>
<td>AfCFTA</td>
<td>African Continental Free Trade Area</td>
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<td>AFS</td>
<td>AFRITAC South</td>
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<td>ATI</td>
<td>Africa Training Institute</td>
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<tr>
<td>CD</td>
<td>Capacity Development</td>
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<td>CFAT</td>
<td>Cash Flow Forecasting Analysis Tool</td>
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<td>CRM</td>
<td>Compliance Risk Management</td>
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<tr>
<td>DMS</td>
<td>Debt Management Strategy</td>
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<td>ESAAMLG</td>
<td>Eastern and Southern Africa Anti Money Laundering Group</td>
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<td>EU</td>
<td>European Union</td>
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<td>FAD</td>
<td>IMF’s Fiscal Affairs Department</td>
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<td>FATF</td>
<td>Financial Action Task Force</td>
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<td>GFS</td>
<td>Government Finance Statistics</td>
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<td>GIZ</td>
<td>German Agency for International Cooperation</td>
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<td>ICD</td>
<td>IMF’s Institute for Capacity Development</td>
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<td>IMF</td>
<td>International Monetary Fund</td>
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<td>LEG</td>
<td>IMF’s Legal Department</td>
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<td>LMO</td>
<td>Liability Management Operations</td>
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<td>ML/TF</td>
<td>Money Laundering/Terrorism Financing</td>
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<td>MTDS</td>
<td>Medium-Term Debt Management Strategy</td>
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<td>MTFF</td>
<td>Medium-Term Fiscal Framework</td>
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<td>PSDS</td>
<td>Public Sector Debt Statistics</td>
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<td>RES</td>
<td>IMF’s Research Department</td>
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<td>SSA</td>
<td>Sub-Saharan Africa</td>
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<td>TSA</td>
<td>Treasury Single Account</td>
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<td>VAs</td>
<td>Virtual Assets</td>
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<td>VASP</td>
<td>Virtual Asset Service Provider</td>
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I. Director’s Message

AFRITAC South (AFS) is pleased to present its FY2025 training plan which will be delivered in collaboration with the IMF HQ and other IMF’s regional capacity development Centers (RCDCs), and regional partners.

The large shocks faced by sub-Saharan African countries over recent years has reinforced the importance of strong institutions and high skilled human capital for effective macroeconomic policymaking and resilience. In addition, AFS’ capacity development (CD) services, including its training curriculum, seeks to provide support to address the challenges of climate change and to harness the opportunities from digitization and artificial intelligence. The Center is continuously reviewing its training curriculum to ensure the courses support its technical assistance program and are responsive to critical emerging issues. In doing so, it also seeks to ensure wide coverage across AFS by language diversity, prioritizes access for female officials, forges partnerships with development and regional partners, and leverages a variety of delivery modalities.

Since opening in 2011, AFS has built the capacity of over 7,300 officials from the region in diverse economic, financial, statistical, and legal workstreams, including on using analytical tools to support policy analysis and decisions. Some recent examples of practical policy driven training include data matching and risk management delivered to revenue authorities of Zambia and Zimbabwe that has contributed to improved revenue mobilization. Likewise, training on the application of the IMF’s Fiscal Affairs Department’s SOE Health-Check Tool has contributed to improving the coverage and quantification of fiscal risks in the budget documents of Lesotho, South Africa, and Zambia, thus enhancing the comprehensiveness and credibility of their budget while training in cyber security has allowed the Bank of Zambia to develop and implement a structure for comprehensive on-site examination of cybersecurity risks. These few examples testify the critical role of the multi-country training to our membership for achieving macroeconomic objectives.

AFS’ training program also remains closely aligned to the integration objectives of regional organizations and partners. Last year, as part of an ongoing CD project sponsored by the Government of Japan and FAD, AFS organized a regional workshop for senior customs officials from member countries, the Southern African Customs Union, Southern Africa Development Community, and the World Customs Organization with focus on the modernization of customs work to support the successful implementation of the African Continental Free Trade Area (AfCFTA).

The topics for FY2025 reflect reform priorities of AFS members. AFS welcomes feedback from member countries and participants alike. The AFS plan complements ICD-led online and classroom training, including courses planned by the Africa Training Institute, AFS-funded customized single-country workshops, and training at IMF HQ. AFS also explores possibilities, where appropriate, for officials from the AFS region to follow training at other RCDCs where their courses cover topics not available at AFS. This year AFS is expanding training in government finance and public sector debt statistics following the recruitment of a new long-term expert in this area. The Center will continue to share updates on training plans at regular intervals. AFS workshops and seminars are by invitation only and requests for nomination are sent to Heads of institutions.

1 The timings and location of some events are indicative. The Center will share updates as and when available.
II. FY2025 Training Plan

1. Key and Emerging Risks, Governance, and Business Model Analysis

Location: Mauritius  
Date: May 6-10, 2024  
Delivery Method: In-person  
Primary Language: English  
Interpretation: French and Portuguese

Target Audience
Participation from Heads of Supervision and Senior Supervisors, who will be able to share experience and knowledge on key country supervisory risks and contribute to presentations on regulatory and supervisory developments.

Outline
The seminar will cover key and emerging risks and the related regulatory and supervision processes (country specific risks, climate risk, governance, business model analysis, Basel III liquidity, and interest rate risk in the banking book), through a series of presentations by IMF staff and officials from AFS member countries. The aim will be to share regional experiences on emerging and heightened risks, introduce (or refresh knowledge on) topical prudential supervision risks, and to promote peer learning amongst AFS member countries.

2. Annual Borrowing Plan

Location: Zimbabwe  
Date: May 20-28, 2024  
Delivery Method: In-person  
Primary Language: English  
Interpretation: None

Target Audience
Mid-level to senior officials in ministries of finance and central banks responsible for formulation and implementation of debt management strategies as well as designing auction calendars for issuance of domestic government securities.

Outline
This course, to be delivered by AFS, jointly with the World Bank (WB) and Macroeconomic and Financial Management Institute of Eastern and Southern Africa, aims at building capacity in developing and implementing a sound medium-term debt management strategy (MTDS), through designing an annual borrowing plan (ABP). Officials will be trained on the joint IMF-WB MTDS analytical tool (MTDS AT), which is useful for identifying the risk exposure embedded in a debt portfolio and analyzing the cost-risk trade-offs of alternative debt management strategies.
3. Monetary Policy Operations and Multiple Currency Practices

Location: Mauritius  
Date: May 27-31, 2024  
Delivery Method: Hybrid  
Primary Language: English  
Interpretation: French and Portuguese

Target Audience

The program is designed for mid to senior level officials of central banks from member countries, involved in market operations and foreign exchange policy implementation.

Outline

The purpose of the hybrid seminar will be to support the central banks of the region in strengthening their monetary and foreign exchange policies and operations, allow peer-to-peer sharing of country experiences, and provide technical assistance to strengthen the capacity of participating officials. The seminar will discuss the current state of monetary policy frameworks, monetary policy operations and instruments, foreign exchange operations, reference rate determination, and multiple currency practices.

4. Crypto Assets Outreach

Location: Mauritius  
Date: June 5 – 7, 2024  
Delivery Method: Hybrid  
Primary Language: English  
Interpretation: None

Target Audience

Senior representatives (such as Head of Departments) and Governors from central banks and, where appropriate, other relevant regulatory authorities involved in the policy and regulatory framework for crypto assets.

Outline

The seminar will provide a platform for senior policymakers to share experiences across different jurisdictions and an opportunity for bilateral and regional cooperation to ultimately ensure comprehensive, consistent, and coordinated regulatory and supervisory responses. The insights gained from the workshop will feed into ongoing discussions with other international financial institutions and standard setting bodies. The seminar aims to foster and deepen discussions on macro-financial and fiscal policy implications of crypto assets, and particularly policy responses to manage risk from crypto assets. The policy discussions will include legal and regulatory considerations, financial integrity, market integrity, and investor and consumer.
protection issues. The impact of crypto assets on capital flow measures and capital outflows will be discussed, cross border issues and the challenges for enforcement frameworks. The seminar will cover the challenges and opportunities for data collection and data monitoring and reporting.

5. Cyber Security Regulation and Supervision

**Location:** South Africa  
**Date:** July 8-17, 2024  
**Delivery Method:** In-person  
**Primary Language:** English  
**Interpretation:** French and Portuguese

**Target Audience**  
Supervisory staff of financial sector regulators and supervisory agencies.

**Outline**  
The seminar will introduce cyber security regulation and supervision to financial sector supervisors. It will review recent trends in the technology adopted by supervised entities; the evolving threat landscape and their implications for cyber security and financial stability; outline the key elements of cyber security regulations; discuss supervisory approaches and tools; and present key cybersecurity concepts and information sharing, based on international standards and best practices.

6. Climate in Macroeconomic Frameworks

**Location:** South Africa  
**Date:** July 22-26, 2024  
**Delivery Method:** In-person  
**Primary Language:** English  
**Interpretation:** French and Portuguese

**Target Audience**  
Central bank and government officials from AFS countries

**Outline**  
The course—to be delivered, in collaboration with IMF’s Fiscal Affairs Department (FAD), Research Department, Africa Training Institute (ATI), and the South African Reserve Bank—will help participants to gain knowledge on the IMF’s analysis and tools on climate change. The course will focus on: (i) climate risks and the financial sector; (ii) mitigation policies, with an emphasis on carbon pricing; and (iii) considerations in undertaking adaptation policies.

7. Training on CFAT Tool and TSA Management for SSA Fragile States

**Location:** Mauritius  
**Date:** September 09-13, 2024  
**Delivery Method:** In person  
**Primary Language:** English  
**Interpretation:** French and Portuguese
Target Audience

Mid-senior and technical level officers from treasury and budget departments, revenue authorities and spending agencies of Sub-Saharan Africa (SSA) fragile states, who are responsible for preparing revenue and cash flow forecasts, as well as spending plans.

Outline

Cash flow forecasting faces several challenges in most economies, but these are especially acute in fragile and low-income states, resulting in accumulation or arrears. To support the work of governments in tackling these challenges and to create cash forecasting capacity, the IMF’s FAD has developed an Excel-based tool (CFAT: Cash Flow Forecasting Analysis Tool) for preparing cash forecasts and supporting the decisions that flow from them. This seminar will provide training on how to use the tool. It will also enable peer learning on Treasury Single Account (TSA) and cash management best practices. Countries who have used CFAT will share their experiences and recommendations to improve CFAT.

8. Mirror Data Analysis

Location: Mauritius
Date: September 16-20, 2024
Delivery Method: In-person
Primary Language: English
Interpretation: French and Portuguese

Target Audience

Middle managers and those involved in compliance risk management.

Outline

The workshop will explain the importance/relevance of mirror data analysis for customs administrations (including revenue authorities) and how they can adjust the available analytical techniques to best meet their needs, particularly to support the customs risk management function. Based on FAD’s CD experience in developing countries, the workshop will outline the recommended steps to be followed to analyze the data and to operationalize the results.

9. Compliance Risk Management

Location: Mauritius
Date: September 23-27, 2024
Delivery Method: In-person
Primary Language: English
Interpretation: French and Portuguese

Target Audience

The module is relevant for executives and senior managers dealing with Compliance Risk Management (CRM) issues in tax administration. The module is also important for other tax administration staff involved in the implementation of tax administration’s CRM policies, identification and prioritization of risks and development and oversight of treatment strategies.
Outline
The seminar will provide fundamental knowledge on modern CRM good practices. The strategic goal of CRM is to steadily increase the level of voluntary compliance over time by identifying and prioritizing risks and implementing treatments to address the risks. Participants will learn how adopting a systematic approach to CRM supports tax administrations to deliver this core function and achieve overall goals. Upon completion of the training, participants should be able to:
- define the concept of CRM and its benefits for tax administrations.
- delineate the strategic role of CRM.
- outline the CRM framework, its inputs, and outputs.
- describe the CRM process.
- determine the necessary organizational and governance arrangements.
- identify critical success factors of CRM.

The workshop will draw on the latest European Union (EU) guidance as provided in the October 2023 paper “Compliance Risk Management in The Digital Era”.


Location: Mauritius
Date: September 30- October 4, 2024
Delivery Method: In-person
Primary Language: English
Interpretation: French and Portuguese

Target Audience
Officials whose main responsibility has been compiling and disseminating Government Finance Statistics (GFS) and Public Sector Debt Statistics (PSDS), and who are regularly faced with complex GFS and PSDS methodological and compilation issues.

Outline
The seminar will focus on the conceptual framework of GFS as presented in the Government Finance Statistics Manual 2014 and the conceptual framework of public sector debt statistics as presented in the PSDS: Guide for Compilers and Users. The sessions will include experiences of statistical agencies in the compilation and dissemination of GFS and PSDS. The key objective will be to further enhance the capacity of statistical agencies to improve the data collection, coverage, and timeliness of GFS and PSDS and to ensure consistency with other macroeconomic statistics. The seminar will also assess CD needs on GFS and PSDS in the region.

11. Expenditure Arrears Controls and Management

Location: Mauritius
Date: October 7-11, 2024
Delivery Method: In person
Primary Language: English
Interpretation: French
**Target Audience**

Middle to senior-level officials from the Accountant General and Budget Departments actively involved in budget monitoring and reporting, including reporting of expenditure arrears.

**Outline**

The workshop will be interactive, using a combination of presentations and country presentations. It will discuss measures for prevention and management of expenditure arrears. Specifically, the workshop is intended to equip participants with better understanding of the potential impact of arrears, their causes and the importance of monitoring and reporting. The workshop will provide guidance on the different approaches to prevention and management of expenditure arrears.


**Location:** Mauritius  
**Date:** October 07-11, 2024  
**Delivery Method:** In-person  
**Primary Language:** English  
**Interpretation:** French and Portuguese

**Target Audience**

Officials whose main responsibility has been compiling and disseminating GFS and PSDS, and who are regularly faced with complex GFS and PSDS methodological and compilation issues.

**Outline**

The seminar will focus on the conceptual framework of GFS as presented in the Government Finance Statistics Manual 2014 and the conceptual framework of public sector debt statistics as presented in the PSDS: Guide for Compilers and Users. The sessions will include experiences of statistical agencies in the compilation and dissemination of GFS and PSDS. The key objective will be to further enhance the capacity of statistical agencies to improve data collection, coverage, and timeliness of GFS and PSDS and to ensure consistency with other macroeconomic statistics. The seminar will also assess CD needs on GFS and PSDS in the region.

**13. Liability Management Operations**

**Location:** South Africa  
**Date:** October 07-11, 2024  
**Delivery Method:** In-person  
**Primary Language:** English  
**Interpretation:** None

**Target Audience**

Mid-level to senior debt managers, central bankers, and related officials with policy and operational responsibilities relating to monitoring and managing sovereign liabilities, debt, and the development and functioning of domestic debt markets.
Outline
This seminar is intended to broaden sovereign debt managers’ understanding of liability management operations (LMO) as a debt management tool. LMO refers to a broad range of market-based transactions undertaken by sovereign debt managers in the context of debt management strategy to alter the maturity structure of existing government debt portfolio, manage risks inherent in the portfolio, and support the development of the domestic market for government securities. From the perspective of strategic debt management, LMOs could be viewed as facilitators of a smooth implementation of a country’s debt management strategy. For debt managers that built large benchmark issues as part of an effort to promote liquidity in the domestic debt market and/or have outstanding international sovereign bonds, LMOs are an integral part of the toolkit necessary to manage rollover risk. By using LMOs to address large bullet payments in a timely fashion, debt managers can limit roll-over risk, and help government navigate challenging market conditions. Upon completion, participants will have a better understanding of how best to develop and implement LMOs as a debt management tool, as well as the various processes and considerations associated with the use of these tools.

14. Fiscal Risk Management for Fiscal Sustainability

Location: Mauritius
Date: October 14-18, 2024
Delivery Method: In-person
Primary Language: English
Interpretation: None

Target Audience
Mid-level to senior officials from finance ministries in, macro, fiscal risks, budget, and debt management units, responsible for analyzing macroeconomic and fiscal policies.

Outline
The seminar will focus on how to identify and quantify fiscal risks and how to integrate fiscal risk management into the budgeting process. Upon completion of the course, participants should gain knowledge on:
  - identifying and quantifying different fiscal risks.
  - describing the fiscal risk management toolkit and developing mitigation strategies.
  - integrating fiscal risk management into the budgeting process.
  - good fiscal risk reporting and disclosure practices.
  - institutional arrangements that promote effective fiscal risk management.

15. Corporate Governance Regulation and Supervision

Location: TBC
Date: October 21-25, 2024
Delivery Method: In-person
Primary Language: English
Interpretation: None
Target Audience
Supervisory staff of financial sector regulators and supervisory agencies.

Outline
The workshop will familiarize participants with the practical application of corporate governance assessments, covering both off-site and on-site supervision and will cover:

- strengthening corporate governance in banks – role, structure, and competency of boards role of executives.
- transparency and promotion of sound corporate and risk culture.
- supervisory practices in evaluating governance structure, functioning and adherence to fit and proper requirements.
- case studies.

The objective is to better equip officials to implement effective supervision of corporate governance in banks.

16. Gender Inequality and Macroeconomics

Location: Mauritius
Date: November 4-8, 2024
Delivery Method: In-person
Primary Language: English
Interpretation: French and Portuguese

Target Audience
Mid-level to senior officials from central banks, ministries of finance, and other government agencies tasked with the design and execution of gender-responsive policies.

Outline
This course, presented by the Institute for Capacity Development (ICD)/ATI, will highlight the macroeconomic implications of gender inequality, and provide an overview of policy measures to help empower women. The training will discuss trends over time and across countries in gender inequality; stress the importance of closing gender gaps for inclusive and sustainable growth; and analyze policy options in the fiscal, labor, financial, and legal areas to help address gender inequality. The course will include a mix of lectures, workshops, facilitated break-out sessions, homework assignments, and presentations by participants. The goal is to help participants apply the knowledge and skills they will acquire to analyze the key gender-related challenges in their own country and formulate prioritized reform programs. Upon completion of this course, participants should be able to: understand the links between gender equality and macroeconomics, including in terms of growth, inclusiveness, diversification, and sustainability; use key sources of gender-disaggregated data and relevant toolkits to assess countries’ progress towards gender equality, and the impact of gender equality on macroeconomic performance; discuss key policies and measures to address gender inequality, including appropriate gender-budgeting practices; and formulate prioritized reform programs to address gender inequality in their own country.
17. Fiscal Risk Management for Lusophone and Francophone Countries

Location: Mauritius  
Date: November 4-8, 2024  
Delivery Method: Hybrid  
Primary Language: Portuguese  
Interpretation: French and English

Target Audience
Staff from debt management, fiscal risk management, and macro-fiscal units of African Lusophone countries and AFS’ Francophone countries (Comoros and Madagascar)

Outline
Participants from the 2023-workshop on fiscal risk management for Lusophone countries organized by AFS in October/November 2023, requested to follow-up with a form of engagement that would enable peer-exchange of knowledge in the matter. In this second workshop, participants will share their countries' experiences in implementing the recommendations of the 2023 workshop and progress made in developing a fiscal risk management framework. The workshop will also provide training on the use of State-Owned Enterprise-Stress Test Tool and Debt Guarantees and Loans Assessment Tool. It will combine theory and hands-on exercises on fiscal risks.

18. Local Currency Bond Market Development

Location: Mauritius  
Date: November 25-29, 2024  
Delivery Method: In-person  
Primary Language: English  
Interpretation: French and Portuguese

Target Audience
Mid-level to senior officials in ministries of finance and central banks responsible for managing domestic debt, designing, and implementing reforms to develop the local currency bond market.

Outline
This workshop will train officials in the building blocks for local currency debt market development and the sequencing of reform policies for developing local debt markets. The building blocks will include primary market, secondary market, money market, investor base, and associated market infrastructure. The workshop will also cover the primary issuance mechanism and strategies, and regulations governing the debt market and will discuss the challenges faced by countries in the region in developing their local debt markets. The training will also provide a platform for participants to learn from experiences and good practices of peer countries.

19. Strengthening Medium-Term Fiscal Frameworks

Location: South Africa  
Date: December 09-13, 2024  
Delivery Method: In-person  
Primary Language: English  
Interpretation: None
Target Audience
Senior technical staff of macro-fiscal units, budget departments, and debt management departments.

Outline
The seminar will cover macro-fiscal forecasting tools and methodologies that work in practice; integration of fiscal objectives in preparing medium-term fiscal frameworks (MTFFs) and medium-term budgetary frameworks; Fiscal Risk Analysis—Scenario and sensitivity analysis in the face of macroeconomic shocks, and regional experiences on MTFFs and fiscal risks management. On completion of this seminar participants are expected to further improve their knowledge and skill in producing robust MTFFs, prepare credible budgets, and provide specialized support for fiscal policy decisions.

20. Cross Border Digital Payments

Location: South Africa
Date: February 17-21, 2025
Delivery Method: Hybrid
Primary Language: English
Interpretation: French and Portuguese

Target Audience
Mid- to senior-level officials working in the payment, legal, technology, foreign exchange management, and financial stability departments at the central bank and in positions with similar responsibilities.

Outline
Innovations have introduced new forms of digital money that could be adopted for the use of domestic as well as cross border payments. Digital money may be particularly useful for cross border payments, which have been perceived to be expensive, inefficient, and slow. Improving the efficiency in cross border payments is important for many countries as it supports economic growth, international trade, and financial inclusion. The workshop will explore the evolving landscape of cross-border payments in the digital age and areas for improvement. It will analyze the pain points of developing cross-border payments and highlight the regional and international initiatives to address those obstacles in the near-term including improving access to payment systems, interlinking fast payment systems, and expanding and aligning operating hours.


Location: Mauritius
Date: March 24-28, 2025
Delivery Method: Hybrid
Primary Language: English
Interpretation: French and Portuguese

Target Audience
Mid-level to senior officials from finance ministries (treasury departments, debt management units, cash management units, budget departments) and central banks.
Outline
This workshop aims at building capacity on linking cash and debt management, and their interactions with fiscal and monetary policies. The workshop focuses on the importance of cash management considerations during the implementation of debt management strategy, through an ABP and issuance calendar, based on cash flow and cash balance forecasts. In addition, the course will discuss the management of certain contingent liabilities and financing risks, and their implications to cash and debt management strategies.

Upon completion of this workshop, participants should be able to:

- describe the linkage between debt and cash management.
- explain the importance of managing the government's cash and debt as an integrated portfolio.
- understand how to better manage contingent liabilities and associated risks and their significance for cash and debt management.
- describe the importance of sending consistent signals to the market regarding the government's financial management strategy.

22. Modernization of Payment Systems

Location: Mauritius
Date: April 21-25, 2025
Delivery Method: Hybrid
Primary Language: English
Interpretation: French and Portuguese

Target Audience
Mid- to senior-level officials working in the payment, legal, technology, and financial stability departments at the central bank and in positions with similar responsibilities.

Outline
The global payments landscape is undergoing significant and disruptive change. Countries around the world are modernizing their payment system infrastructure through the use of new standards and technology solutions. This transformative process will assist countries to increase payments processing, introduce more flexibility, and provide an opportunity to update information security processes. However, the proposed enhanced benefits may also introduce additional risk, such as increased fraudulent activity, money laundering and exposure to cyber risk. The workshop aims to provide an understanding of the strategic drivers behind payment modernization, guidance on developing harmonized approaches to oversight standards and to provide a platform to share country experiences and practices.

23. Virtual Assets Service Providers

Location: Kenya
Date: TBC
Delivery Method: In-Person
Primary Language: English
Interpretation: French and Portuguese
Target Audience
TBC

Outline
In response to an urgent need for countries to establish effective controls to prevent criminal and terrorist abuse of the virtual asset (VA) sector and comply with the Financial Action Task Force (FATF) standards for VAs and virtual assets service providers (VASPs), the IMF Legal Department has developed this training program which will be delivered in collaboration with the EU and German Agency for International Cooperation (GIZ). This training is part of a larger capacity development project that includes (i) a legal drafting module specific to VAs/VASPs; (ii) a supervisory structures and tools module focusing on the establishment of a proportionate licensing and registration regime and the carrying out of sectoral and entity level money laundering/terrorism financing (ML/TF) risk assessments; and (iii) a module on supervisory ML/TF risk assessment for VAs & VASPs. The objective of this training is to help improve countries’ understanding and implementation the FATF recommendations on VAs and VASPs.

24. Combatting Financing of Terrorism

Location: Ethiopia
Date: TBC
Delivery Method: In-Person
Primary Language: English
Interpretation: French and Portuguese

Target Audience
Officials of the SSA region from finance ministries or equivalent body, financial intelligence units, central banks, supervisory bodies and/or public-sector bodies involved in developing and implementing approaches to combatting the financing of terrorism and in the supervision of financial institutions.

Outline
The course, led by the Legal Department of the IMF (LEG) and delivered in collaboration with the GIZ, will focus on (a) improving regional TF risk understanding; (b) enhancing domestic and international cooperation and information sharing; and (c) strengthening TF legal frameworks and ensuring their effective implementation by member countries. Upon completion of this course, participants should be able to understand the necessary legal and regulatory framework critical for dealing effectively with TF; develop appropriate risk-based supervisory methodologies, tools, systems, and processes for regulated entities or sectors; formulate appropriate strategies, plans, and approaches based on assessments; and promote cooperation and information sharing both among domestic institutions and international bodies.
25. Mutual Evaluation Assessors' Training

**Location:** Tanzania  
**Date:** September 23 – 27, 2024  
**Delivery Method:** In-Person  
**Primary Language:** English  
**Interpretation:** None

**Target Audience**
Officials from the Eastern and Southern Africa region and Eastern and Southern Africa Anti-Money Laundering Group (ESAAMLG) Secretariat involved in preparing for their countries' mutual evaluations.

**Outline**
The training, being conducted by LEG and in collaboration with ESAAMLG and FATF, will equip/prepare assessors on the revised FATF standards and assessment methodology that begins in 2025. The training will involve both practical exercises and in-depth discussions of how to implement selected aspects of the FATF recommendations. On completing this training, participants will understand the revised FATF standards and implement the assessment methodology.


**Location:** TBC  
**Date:** TBC  
**Delivery Method:** TBC  
**Primary Language:** TBC  
**Interpretation:** TBC

**Target Audience**
TBC

**Outline**
TBC
III. AFS Training at a Glance

FY12 - FY23

- Number of Participants: >6500
- Language: Anglophone 72%, Francophone 14%, Lusophone 14%
- Gender: 60:40

Number of courses

Participants by groupings
- FCS 20.3%
- Non-FCS 79.7%

Average Learning gains

Number of courses by program
- Fiscal
- Monetary
- Statistics
- Others

Participants by agency (%)
- Central Bank
- Min. of Finance
- Statistics Office
- Revenue Office
- Others
IV. Infographics on FY24 and FY25

**FY24 Seminars**
- Number of courses
- Gender: Female 43%, Male 57%

**FY25 Seminars**
- Number of courses
- Location of course

**Participants by agency**
- Central Bank
- Ministry of Finance
- Revenue Authority
- Others

**Participants by language**
- Lusophone 21%
- Francophone 12%
- Anglophone 67%

**Participants from Fragile and Conflict-Affected States**
- FCS
- Non-FCS

**Delivery Modality**
- 81% IN-PERSON
- 19% HYBRID

- Female 32%
- Male 68%
### V. AFS Training statistics

<table>
<thead>
<tr>
<th>Training events in FY22</th>
<th>Delivery modality</th>
<th>Number of participants</th>
</tr>
</thead>
<tbody>
<tr>
<td>Business Continuity and Disaster Recovery Planning</td>
<td>Virtual</td>
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<tr>
<td>Emerging Regulatory and Supervisory Approaches to Climate-related Risk</td>
<td>Virtual</td>
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<tr>
<td>Expenditure Reprioritization for Recovery</td>
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<tr>
<td>Financial Development and Financial Inclusion</td>
<td>Virtual</td>
<td>21</td>
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<tr>
<td>Fiscal Reporting and Transparency</td>
<td>Virtual</td>
<td>29</td>
</tr>
<tr>
<td>Fiscal Risks and Debt Sustainability</td>
<td>Virtual</td>
<td>80</td>
</tr>
<tr>
<td>Fiscal Risks and Macro Shocks</td>
<td>Virtual</td>
<td>51</td>
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<tr>
<td>Follow the Money: Regulatory and Policy Perspectives on Digital Payments Webinar</td>
<td>Virtual</td>
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<tr>
<td>High-Level Conference: Modernizing Monetary Policy in Sub-Saharan Africa</td>
<td>Virtual</td>
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<tr>
<td>Inclusive Growth</td>
<td>Virtual</td>
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<tr>
<td>Cyber Risk Regulation and Supervision for AFS Member Countries</td>
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<tr>
<td>Roundtable Discussion on Banking Regulation and Supervision during the COVID-19 Pandemic</td>
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<tr>
<td>Model-Based Monetary Policy Analysis and Forecasting</td>
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<tr>
<td>Macroeconomic Management in Resource-Rich Countries</td>
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<tr>
<td>National Accounts for Beginners</td>
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<td>Program Based Budgeting</td>
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<tr>
<td>Rebasings National Accounts</td>
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<td>Tax Audit</td>
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<td>Tax Audit (Phase 2)</td>
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<td>Unwinding COVID-19 Policy Interventions for Banking Systems</td>
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<tr>
<td>Compiling Producer Price indices</td>
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<td>Basic and Advanced Market Development</td>
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<tr>
<td>Central Bank Digital Currencies</td>
<td>In-Person</td>
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<tr>
<td>Climate Risk and Financial Stability</td>
<td>Virtual</td>
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<tr>
<td>Development of Producer Price Indexe-Services</td>
<td>Virtual</td>
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<tr>
<td>Financial Development and Financial Inclusion</td>
<td>In-Person</td>
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<tr>
<td>International Financial Reporting Standards 17</td>
<td>Virtual</td>
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<tr>
<td>International Public Sector Accounting Standards</td>
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<tr>
<td>National Accounts</td>
<td>In-Person</td>
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<tr>
<td>Business Continuity Plan</td>
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<tr>
<td>Prudential Supervision of Cybersecurity – Examination Manual Drafting</td>
<td>Virtual</td>
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<tr>
<td>Digital Money: Balancing Innovation and Regulation for a new Frontier</td>
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<td>Prudential Supervision of Cybersecurity – Off and On-site Assessments</td>
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<td>45</td>
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<tr>
<td>Corporate Governance</td>
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<tr>
<td>Fiscal Risks and Debt Sustainability</td>
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<td>Fundamentals of Sound Central Bank Communication</td>
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<tr>
<td>GovTech and Public Financial Management</td>
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<td>Long Term Fiscal Sustainability and Climate Related Fiscal Risk</td>
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<td>Modernizing Central Bank Communication</td>
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<td>Nowcasting</td>
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<td>Price Statistics Fundamentals</td>
<td>In-Person</td>
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<tr>
<td>Repo Market Development</td>
<td>Hybrid</td>
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<tr>
<th>Training events in FY24</th>
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<tr>
<td>Climate Change and Macro-Financial Policies</td>
<td>In-Person</td>
<td>33</td>
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<tr>
<td>Managing Sovereign Debt Portfolios in Adverse Market Conditions</td>
<td>In-Person</td>
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<td>Foreign Exchange Policy and Operations</td>
<td>Hybrid</td>
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<td>Forecasting and Policy Analysis System</td>
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<tr>
<td>Working with Basel Core Principles</td>
<td>In-Person</td>
<td>29</td>
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<tr>
<td>Fiscal Data Governance</td>
<td>In-Person</td>
<td>26</td>
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<tr>
<td>Fiscal Risk Management for Sovereign Guarantees</td>
<td>In-Person</td>
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<tr>
<td>Review of Core Principles for Effective Banking Supervision</td>
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<td>International Survey on Revenue Administration</td>
<td>In-Person</td>
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<td>Financial Sector Surveillance</td>
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<td>Emergency Liquidity Assistance</td>
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<td>Fiscal Risk Management for Lusophone and Francophone Countries</td>
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<td>Local Currency Bond Market</td>
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<td>Coherent Approach to Assess Feasibility of CBDC</td>
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<td>Strengthening the Macro-Fiscal Function</td>
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<td>Monetary and Fiscal Policy Analysis with DSGE Models</td>
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<td>African Continental Free Trade Area</td>
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<td>Macroeconomics of Climate Change</td>
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<td>Compliance with CPMI-IOSCO Principles for Financial Market Infrastructures</td>
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<td>Formulating a Medium-Term Debt Management Strategy and Annual Borrowing Plan</td>
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<td>Public Investment Management</td>
<td>In-Person</td>
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<tr>
<td>Gestion des Finances Publiques Sensible au Changement Climatique</td>
<td>In-Person</td>
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<tr>
<td>Fundamentals of Debt Reporting and Monitoring</td>
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