

Information Annex I--FY21 Work Plan Execution (May - July 2020)

Project 1/	Country	Topic	Resource	Days
BSR	Regional	Webinar on Regulatory and Supervisory Responses to the Pandemic	STX	1
BSR	Regional	Webinar on Cybersecurity Risk of Remote Work during the Pandemic	STX	1
BSR	Regional	Webinar on Insurance Sector --Regulatory and Supervisory Response	STX	1
BSR	Mozambique	Basel II/III	STX	12
CADM	Angola	Project Management Office	STX	12
CADM	Angola	Project Management Office	STX	12
CADM	Comoros	Building capacity in Customs Valuation	STX	13
CADM	Eswatini	Data Matching Phase	STX	8
CADM	Eswatini	Data Matching Phase	STX	8
CADM	Seychelles	Customs Clearance Procedures	STX	12
CADM	Zambia	Intelligence & Risk Management	STX	12
CADM	Zimbabwe	Building capacity on Risk Management and Intelligence	STX	12
CADM	Zimbabwe	Customs Valuation	STX	8
CADM	Zimbabwe	Post Clearance Audit	STX	13
CADM	Madagascar	Project Management	STX	15
CADM	Comoros	Excise	STX	12
CADM	Zimbabwe	Building Capacity on Risk Management and Intelligence	STX	12
CADM	Zambia	Intelligence & Risk Management	STX	12
CADM	Angola	Strategic and Project Management	STX	14
CADM	Angola	Strategic and Project Management	STX	14
FFL	Mozambique	Amendment of the Central Bank Law	HQ	12
FFL	Mozambique	Amendment of the Central Bank Law	HQ	12
FFL	Mozambique	Amendment of the Central Bank Law	HQ	12
PFM	Regional	Webinar on PBB: Indian Ocean Commission (IOC)	LTX	5
PFM	Regional	Webinar on PFM in times of COVID-19	LTX	2
PFM	Lesotho	Desk Review of PFM Law	LTX	5
PFM	Botswana	PFM reform strategy	STX	18
PFM	Botswana	PFM reform strategy	STX	18
PFM	Comoros	Budget preparation - Strengthening budget framework	STX	16
PFM	Comoros	Budget preparation - Strengthening budget framework	STX	14
PFM	Comoros	Support for implementation of COVID 19 response	STX	15
PFM	Mozambique	Fiscal risks, MTF and fiscal risk management	STX	9
PFM	Zambia	Medium-Term Fiscal Framework (COVID19)	STX	12
PFM	Zambia	Medium-Term Fiscal Framework (COVID19)	STX	7
PFM	Zimbabwe	Fiscal risks	STX	11
PFM	Madagascar	Implementation of COVID 19 response	STX	15
PFM	Angola	Webinar: Customized Training on Budget Processes (COVID-19)	STX	9
PFM	Angola	Webinar: Customized Training on Budget Processes (COVID-19)	STX	9
RSS	Botswana	National Accounts - Rebasng national accounts and QNA	LTX	5
RSS	Namibia	National Accounts-Improving QGDP re-referecng GDP rebasing ANA	LTX	5
RSS	Regional	Training (Regional): Preliminary discussion on Covid-19 challenges in compiling GDP	LTX	8
RSS	Seychelles	National Accounts- Rebasng ANA	LTX	12
RSS	Regional	Training (Regional): Covid-19 challenges in compiling GDP	HQ	5
RSS	Regional	Training (Regional): Covid-19 challenges in compiling GDP	LTX	5
RSS	Regional	Training (Regional): Covid-19 challenges in compiling GDP	LTX	5

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Project 1/	Country	Topic	Resource	Days
RSS	Zambia	Price Statistics- PPI Development	STX	8
RSS	Angola	Dissemination of improved CPI series	STX	5
RSS	Zimbabwe	National Accounts COVID	STX	15
RSS	Lesotho	Price Statistics - Updating CPI	HQ	5
RSS	Comoros	Price Statistics	HQ	5
TADM	Angola	Training on high-performance leadership change management and innovation skills	STX	20
TADM	Angola	Training on high-performance leadership change management and innovation skills	STX	20
TADM	Comoros	Audit capacity for the Large Taxpayer Office	STX	15
TADM	Comoros	Audit capacity for the Large Taxpayer Office	LTX	12
TADM	Lesotho	Data Analysis	STX	15
TADM	Madagascar	Webinars on compliance management	STX	7
TADM	Madagascar	Set up of a Risk Management Unit	STX	15
TADM	Madagascar	Develop and implement a Taxpayer Services Strategy	STX	15
TADM	Seychelles	Webinar on Effective Compliance Management in a Crisis	LTX	3
TADM	Seychelles	Webinar on Effective Compliance Management in a Crisis	STX	7
TADM	Seychelles	Developing a Compliance Improvement Plan	STX	15
TADM	Zambia	Advancing progress in developing a compliance improvement plan	STX	15
TADM	Zambia	Advancing progress in developing a compliance improvement plan	STX	15

1/ PFM-Public Financial Management; TADM-Tax Administration; CADM-Customs Administration; BSR-Banking Supervision and Regulation; MFXMO-Money and Foreign Exchange Market Operation; FMIP—Financial Market Infrastructure and Payments; RSS-Real Sector Statistics, FFL-Financial and Fiscal Law.

2/ LTX-Long-term advisors; STX-Short-term advisors; HQ-Staff from IMF headquarters.

Information Annex II--Updated FY21 Work Plan (August 2020-April 2021)

Project 1/ Country	Beneficiary Country	No. of Missions	Topic	Resource Type 2/	Days
BSR	Angola	1	BASEL II/III	LTX	12
BSR	Angola	1	BASEL II/III	STX	12
BSR	Botswana	1	Stress Testing	LTX	12
BSR	Botswana	1	Stress Testing	STX	12
BSR	Comoros	1	BASEL II/III	STX	12
BSR	Comoros	2	Risk-Based Supervision	STX	12
BSR	Comoros	2	Risk-Based Supervision	STX	12
BSR	Eswatini	1	Stress Testing	LTX	12
BSR	Eswatini	1	Stress Testing	STX	12
BSR	Lesotho	1	Risk-Based Supervision	STX	12
BSR	Madagascar	1	Risk-Based Supervision	LTX	12
BSR	Madagascar	2	BASEL II/III	STX	12
BSR	Madagascar	2	BASEL II/III	STX	12
BSR	Mauritius	1	Consolidated Supervision	LTX	12
BSR	Mauritius	1	Consolidated Supervision	STX	12
BSR	Mozambique	1	Governance - Follow up	STX	12
BSR	Namibia	1	Securitization	STX	12
BSR	Namibia	1	Securitization	STX	12
BSR	Namibia	1	Securitization	STX	12
BSR	Seychelles	1	Risk-Based Supervision	LTX	12
BSR	Seychelles	1	Risk-Based Supervision	STX	12
BSR	South Africa	1	Customised Training-Risk-Based Supervision	LTX	5
BSR	South Africa	1	Customised Training-Risk-Based Supervision	STX	5
BSR	South Africa	1	Customised Training-Risk-Based Supervision	STX	5
BSR	Zambia	1	BASEL II/III	STX	12
BSR	Zambia	1	BASEL II/III	LTX	12
BSR	Zimbabwe	1	Risk-Based Supervision	STX	12
BSR	Zimbabwe	1	Risk-Based Supervision	LTX	12
BSR	Zimbabwe	2	Governance - Diagnostic and follow up	STX	12
BSR	Zimbabwe	3	Crisis Management	STX	12
BSR	Regional	1	MCM Retreat	LTX	5
BSR	Regional	1	Webinar on International Financial Reporting Standards	LTX	5
BSR	Regional	1	Webinar on International Financial Reporting Standards	STX	12
BSR	Regional	1	Webinar on International Financial Reporting Standards	STX	12
BSR	Regional	2	Webinar on Governance in the Banking Sector	STX	12
BSR	Regional	2	Webinar on Governance in the Banking Sector	LTX	5
BSR	Regional	2	Webinar on Governance in the Banking Sector	STX	12
BSR	Regional	1	Webinar on Governance in the Banking Sector	LTX	2
BSR	Regional	1	Webinar on Crisis Management	LTX	1
BSR	Regional	1	AFS Steering Committee	LTX	2
FFL	Angola	1	PFM Law	HQ	8
FFL	Botswana	1	Income Tax and VAT	STX	10
FFL	Comoros	1	Tax - Customs	STX	10
FFL	Mauritius	1	Training of DNFBPs supervisors	HQ	8
FFL	Mozambique	1	Review of Central Bank Organic Law	HQ	8
ICD Course	Regional	1	Macroeconomic Training Course on FDFI	HQ	12
ICD Course	Regional	1	Macroeconomic Training Course on FDFI	STX	12
ICD Course	Regional	1	Monetary Policy Implementation and Operation Frameworks	HQ	12
ICD Course	Regional	1	Monetary Policy Implementation and Operation Frameworks	STX	12
CADM	Angola	1	Data Matching	STX	15
CADM	Angola	1	Data Matching	STX	15
CADM	Botswana	1	Leadership and Management Development	STX	10
CADM	Botswana	1	Leadership and Management Development	STX	10
CADM	Botswana	2	Leadership and Management Development (Phase II)	STX	16
CADM	Botswana	2	Leadership and Management Development (Phase II)	STX	16
CADM	Comoros	1	Excise	STX	19
CADM	Comoros	2	Risk Management	STX	13
CADM	Comoros	3	Legal TA	STX	11
CADM	Comoros	4	Training and Development	STX	16
CADM	Comoros	5	HQ mission	HQ	19

Project 1/	Beneficiary Country	No. of Missions	Topic	Resource Type 2/	Days
CADM	Comoros	5	HQ mission	STX	19
CADM	Comoros	5	HQ mission	LTX	14
CADM	Eswatini	1	Data Matching (Phase II)	STX	10
CADM	Eswatini	1	Data Matching (Phase II)	STX	5
CADM	Lesotho	1	Stakeholder Engagement and Excise Legislation	LTX	5
CADM	Lesotho	1	Stakeholder Engagement and Excise Legislation	STX	15
CADM	Lesotho	2	AEO and Stakeholder Engagement	LTX	5
CADM	Lesotho	2	AEO and Stakeholder Engagement	STX	15
CADM	Madagascar	1	Legal TA	STX	11
CADM	Madagascar	2	Project Management (Phase II)	STX	10
CADM	Madagascar	3	Valuation	STX	15
CADM	Mauritius	1	Intelligence	STX	12
CADM	Mauritius	1	Intelligence	STX	12
CADM	Mauritius	2	Intelligence (Phase II)	STX	12
CADM	Mauritius	2	Intelligence (Phase II)	STX	12
CADM	Mozambique	1	Governance	LTX	10
CADM	Mozambique	1	Governance	STX	15
CADM	Namibia	1	Data Matching	STX	8
CADM	Namibia	1	Data Matching	STX	8
CADM	Namibia	2	Data Matching (Phase II)	STX	8
CADM	Namibia	2	Data Matching (Phase II)	STX	8
CADM	Seychelles	1	Clearance Procedures and SE (Phase II)	STX	13
CADM	Seychelles	2	Business Continuity planning (Phase I)	STX	12
CADM	Seychelles	2	Business Continuity planning (Phase I)	STX	12
CADM	Seychelles	3	Business Continuity planning (Phase Iii)	STX	15
CADM	Seychelles	3	Business Continuity planning (Phase Iii)	STX	15
CADM	Seychelles	4	Customs Valuation	STX	7
CADM	Seychelles	5	Customs Valuation (Phase II)	STX	19
CADM	South Africa	1	Legal TA	LTX	14
CADM	Zambia	1	Intelligence and Risk Management	STX	7
CADM	Zambia	1	Intelligence and Risk Management	STX	7
CADM	Zambia	1	Intelligence and Risk Management	STX	7
CADM	Zambia	2	Post Control Audit	STX	11
CADM	Zimbabwe	1	Coordinated Border Management	LTX	5
CADM	Zimbabwe	1	Coordinated Border Management	STX	15
CADM	Zimbabwe	2	Customs Valuation	STX	8
CADM	Zimbabwe	3	Governance - Diagnostic and follow up	STX	14
CADM	Regional	1	FAD Retreat	LTX	9
CADM	Regional	1	Regional seminar on Data Matching	LTX	5
CADM	Regional	1	Regional seminar on Data Matching	STX	13
CADM	Regional	1	Regional seminar on Data Matching	STX	13
CADM	Regional	2	Regional Seminar on Leadership and Management Development	LTX	5
CADM	Regional	2	Regional Seminar on Leadership and Management Development	HQ	5
CADM	Regional	2	Regional Seminar on Leadership and Management Development	STX	10
CADM	Regional	3	Joint Tax and Customs Seminar Business Continuity Planning	STX	12
CADM	Regional	3	Joint Tax and Customs Seminar Business Continuity Planning	LTX	5
CADM	Regional	1	AFS Steering Committee	LTX	2
RSS	Angola	1	Compilation of rebased national accounts series	LTX	12
RSS	Angola	2	Seasonal adjustment of quarterly GDP	STX	5
RSS	Botswana	1	Rebasing national accounts and QNA improvement	LTX	12
RSS	Botswana	2	Rebasing national accounts and QNA improvement	LTX	5
RSS	Botswana	3	PPI development	STX	15
RSS	Comoros	1	Training on processing of source data and national accounts concepts	STX	12
RSS	Comoros	2	Compilation of the 2017-2019 national accounts	LTX	12
RSS	Comoros	3	Dissemination of improved CPI series	STX	12
RSS	Comoros	4	Training (in-country) national accounts	STX	19
RSS	Lesotho	1	Development QGDP and commence rebase of ANA	LTX	12
RSS	Lesotho	2	Development QGDP and commence rebase of ANA	LTX	12
RSS	Madagascar	1	Development of quarterly GDP series at current prices	LTX	12
RSS	Madagascar	2	Review of annual national accounts sources data and methods	LTX	12
RSS	Madagascar	3	Dissemination of rebased CPI	STX	12
RSS	Mauritius	1	Compilation of financial accounts and balance sheets	STX	12

Project 1/	Beneficiary Country	No. of Missions	Topic	Resource Type 2/	Days
RSS	Mauritius	2	Measurement of informal economy; Reviewing the discrepancy between the GDP by production and expenditure approaches	STX	12
RSS	Mauritius	2	Measurement of informal economy; Reviewing the discrepancy between the GDP by production and expenditure approaches	LTX	12
RSS	Mozambique	1	Improve QGDP	STX	15
RSS	Mozambique	2	Improve QGDP	STX	15
RSS	Mozambique	3	Rebasing CPI	STX	15
RSS	Mozambique	3	Governance - Follow up	STX	9
RSS	Namibia	1	Improving QGDP, re-referecing GDP and commence rebasing ANA	LTX	12
RSS	Namibia	2	PPI development	STX	15
RSS	Seychelles	1	Rebasing ANA	LTX	12
RSS	Seychelles	2	Rebasing ANA	LTX	12
RSS	Seychelles	3	Rebasing CPI	STX	15
RSS	South Africa	1	Seasonal adjustment	STX	15
RSS	South Africa	1	Seasonal adjustment	STX	15
RSS	South Africa	2	Residential Property Price Indices	STX	15
RSS	Eswatini	1	Dissemination of experimental quarterly GDP series	LTX	12
RSS	Eswatini	2	Seasonal adjustment of quarterly GDP (one-week in country off-site workshop and one-week TA)	LTX	12
RSS	Eswatini	2	Seasonal adjustment of quarterly GDP (one-week in country off-site workshop and one-week TA)	STX	19
RSS	Eswatini	3	Dissemination of the new PPI series and improvement of the computer-based tool	STX	5
RSS	Zambia	1	Compilation of improved GDP by expenditure	LTX	12
RSS	Zambia	2	Compilation of improved GDP by production/expenditure	LTX	12
RSS	Zimbabwe	1	Development of QGDP	STX	15
RSS	Zimbabwe	2	Development of workplan for CPI and PPI	STX	15
RSS	Zimbabwe	3	Governance - Diagnostic and follow up	STX	20
RSS	Regional	1	AFS Steering Committee	LTX	2
RSS	Regional	1	AFS Steering Committee	LTX	2
RSS	Regional	1	STA Retreat	LTX	5
RSS	Regional	2	STA Retreat	LTX	5
RSS	Regional	1	Two Webinars on CPI Business Continuity (French and Portuguese)	LTX	2
RSS	Regional	1	Regional Seminar on National Accounts	LTX	5
RSS	Regional	1	Regional Seminar on National Accounts	LTX	5
RSS	Regional	2	Regional Seminar on Prices	STX	5
RSS	Regional	2	Regional Seminar on Prices	STX	5
RSS	Regional	3	Training (Regional): Covid-19 challenges in compiling GDP (French and Portuguese)	LTX	10
RSS	Regional	4	Customised regional seminar on National Accounts	LTX	5
TADM	Angola	1	Strategic Management	STX	15
TADM	Angola	1	Strategic Management	LTX	7
TADM	Botswana	1	Compliance Management --Financial Sector	STX	15
TADM	Comoros	1	Tax Arrears	STX	15
TADM	Comoros	2	Taxpayer Registration	STX	15
TADM	Comoros	2	Taxpayer Registration	LTX	12
TADM	Comoros	3	Implementing Tax MIS	STX	15
TADM	Comoros	3	Implementing Tax MIS	LTX	5
TADM	Eswatini	1	Managing compliance of the insurance sector	LTX	5
TADM	Eswatini	1	Managing compliance of the insurance sector	STX	15
TADM	Lesotho	1	Data Analysis - Follow-up	STX	15
TADM	Madagascar	1	Strategic Management	STX	15
TADM	Madagascar	1	Strategic Management	LTX	12
TADM	Madagascar	2	Enterprise Risks and Internal Controls	STX	15
TADM	Madagascar	3	Tax Arrears	STX	15
TADM	Madagascar	4	Tax Audit	STX	15
TADM	Mauritius	1	Advanced Data Analysis	STX	24
TADM	Mozambique	1	Governance	LTX	14
TADM	Mozambique	2	Governance - Follow up	STX	9
TADM	Namibia	1	Strategic Management	LTX	7
TADM	Namibia	1	Strategic Management	STX	19
TADM	Namibia	1	Strategic Management	STX	17
TADM	Namibia	2	NAMRA Establishment	STX	15

Project 1/	Beneficiary Country	No. of Missions	Topic	Resource Type 2/	Days
TADM	Seychelles	1	Business Continuity Plan	LTX	12
TADM	Seychelles	1	Business Continuity Plan	STX	15
TADM	Seychelles	1	Business Continuity Plan	STX	15
TADM	Seychelles	2	Business Continuity Plan	STX	15
TADM	Seychelles	2	Business Continuity Plan	STX	15
TADM	South Africa	1	TADAT -follow up	HQ	12
TADM	South Africa	1	TADAT -follow up	STX	15
TADM	South Africa	1	TADAT -follow up	LTX	12
TADM	South Africa	2	Program review - Transfer Pricing	STX	15
TADM	Zimbabwe	1	Audit of Telecoms	STX	15
TADM	Zimbabwe	2	Strategy Setting and RMTF Review	LTX	14
TADM	Zimbabwe	3	Leadership and Change Management	LTX	5
TADM	Zimbabwe	3	Leadership and Change Management	STX	15
TADM	Zimbabwe	3	Leadership and Change Management	STX	15
TADM	Zimbabwe	4	Governance - Diagnostic and follow up	STX	12
TADM	Regional	1	FAD Retreat	LTX	9
TADM	Regional	1	SADC Meeting	LTX	3
TADM	Regional	1	ATAF Meeting	LTX	3
TADM	Regional	1	Training on International Survey on Revenue Administration (ISORA)	LTX	7
TADM	Regional	2	Joint Tax and Customs Seminar Business Continuity Planning	STX	12
TADM	Regional	2	Joint Tax and Customs Seminar Business Continuity Planning	STX	12
TADM	Regional	2	Joint Tax and Customs Seminar Business Continuity Planning	LTX	5
TADM	Regional	1	AFS Steering Committee	LTX	2
TADM	Regional	1	Professional Attachment Program	LTX	10
MFEMO	Angola	1	Forecasting and Policy Analysis System	STX	20
MFEMO	Angola	1	Forecasting and Policy Analysis System	STX	20
MFEMO	Angola	2	MPIO	STX	20
MFEMO	Angola	2	MPIO	LTX	14
MFEMO	Botswana	1	Forecasting and Policy Analysis System	STX	20
MFEMO	Botswana	1	Forecasting and Policy Analysis System	STX	20
MFEMO	Comoros	1	MPIO	STX	20
MFEMO	Comoros	1	MPIO	LTX	14
MFEMO	Lesotho	1	TBD	STX	20
MFEMO	Lesotho	1	TBD	LTX	14
MFEMO	Madagascar	1	Forecasting and Policy Analysis System	STX	16
MFEMO	Madagascar	1	Forecasting and Policy Analysis System	LTX	10
MFEMO	Madagascar	2	Forecasting and Policy Analysis System	STX	20
MFEMO	Madagascar	2	Forecasting and Policy Analysis System	STX	20
MFEMO	Mauritius	1	FOREX	LTX	8
MFEMO	Mauritius	1	FOREX	STX	16
MFEMO	Mauritius	2	Forecasting and Policy Analysis System	STX	20
MFEMO	Mauritius	2	Forecasting and Policy Analysis System	STX	20
MFEMO	Mauritius	2	Forecasting and Policy Analysis System	LTX	12
MFEMO	Mozambique	1	Governance - Follow up	STX	9
MFEMO	Seychelles	1	Financial Market Development	LTX	14
MFEMO	Seychelles	1	Financial Market Development	STX	20
MFEMO	Zambia	1	Forecasting and Policy Analysis System	STX	20
MFEMO	Zambia	1	Forecasting and Policy Analysis System	STX	20
MFEMO	Zambia	2	FOREX	STX	20
MFEMO	Zambia	2	FOREX	LTX	14
MFEMO	Zimbabwe	1	TBD	STX	20
MFEMO	Zimbabwe	1	TBD	LTX	14
MFEMO	Zimbabwe	2	Governance - Diagnostic and follow up	STX	20
MFEMO	Regional	1	MCM Retreat	LTX	9
MFEMO	Regional	1	Regional Seminar on Debt Management (with PFM)	LTX	5
MFEMO	Regional	1	Regional Seminar on Debt Management (with PFM)	STX	14
MFEMO	Regional	2	Regional Seminar - Topic to be determined	LTX	5
MFEMO	Regional	2	Regional Seminar - Topic to be determined	STX	13
MFEMO	Regional	2	Regional Seminar - Topic to be determined	STX	13
MFEMO	Regional	1	AFS Steering Committee	LTX	2
FMI	Angola	1	Diagnostic	STX	17
FMI	Angola	1	Diagnostic	LTX	13
FMI	Botswana	1	Draft Guidelines	LTX	12

Project 1/	Beneficiary Country	No. of Missions	Topic	Resource Type 2/	Days
FMI	Botswana	1	Draft Guidelines	STX	21
FMI	Botswana	2	Legal TA	STX	13
FMI	Lesotho	1	FMI Assessment	LTX	12
FMI	Mozambique	1	Legal TA	LTX	9
FMI	Mozambique	1	Legal TA	STX	20
FMI	Mozambique	2	Governance - Follow up	STX	9
FMI	Mauritius	1	FMI Assessment	STX	20
FMI	Mauritius	1	FMI Assessment	LTX	5
FMI	Eswatini	1	Review	STX	13
FMI	Eswatini	1	Review	LTX	9
FMI	Seychelles	1	TBD	LTX	9
FMI	Seychelles	1	TBD	STX	13
FMI	Zimbabwe	1	TBD	LTX	17
FMI	Zimbabwe	2	Fintech: E-money supervision and regulation	STX	13
FMI	Zimbabwe	3	Governance - Diagnostic and follow up	STX	20
FMI	Regional	1	MCM Retreat	LTX	9
FMI	Regional	1	Regional Seminar on Cyber risks	LTX	5
FMI	Regional	1	Regional Seminar on Cyber risks	STX	28
FMI	Regional	1	Regional Seminar on Cyber risks	HQ	5
FMI	Regional	2	Regional Seminar on Fintech	LTX	5
FMI	Regional	2	Regional Seminar on Fintech	STX	28
FMI	Regional	2	Regional Seminar on Fintech	HQ	5
FMI	Regional	1	AFS Steering Committee	LTX	2
PFM	Regional	1	Webinar on Computerization and Digitalization to Enhance PFM Transparency	LTX	12
PFM	Regional	1	Webinar on Computerization and Digitalization to Enhance PFM Transparency	STX	12
PFM	Regional	1	Webinar on Computerization and Digitalization to Enhance PFM Transparency	STX	12
PFM	Regional	1	Multi-country customized peer learning workshops Public Investment Management	LTX	5
PFM	Regional	1	Multi-country customized peer learning workshops Public Investment Management	STX	5
PFM	Regional	1	Multi-country customized peer learning workshops Public Investment Management	STX	5
PFM	Regional	1	Mission on PBB/RBM for Indian Ocean Commission (IOC)	LTX	3
PFM	Regional	1	Mission on PBB/RBM for Indian Ocean Commission (IOC)	LTX	3
PFM	Regional	1	Mission on PBB/RBM for Indian Ocean Commission (IOC)	STX	12
PFM	Regional	1	Mission on PBB/RBM for Indian Ocean Commission (IOC)	HQ	12
PFM	Regional	2	Webinar on Fiscal Risks and Debt Sustainability Analysis in Low Income Countries	LTX	10
PFM	Regional	2	Webinar on Fiscal Risks and Debt Sustainability Analysis in Low Income Countries	STX	10
PFM	Regional	2	Webinar on Fiscal Risks and Debt Sustainability Analysis in Low Income Countries	STX	10
PFM	Regional	3	Webinar on Building Resilience to Natural Disasters and Climate Change	LTX	12
PFM	Regional	3	Webinar on Building Resilience to Natural Disasters and Climate Change	STX	12
PFM	Regional	3	Webinar on Building Resilience to Natural Disasters and Climate Change	STX	12
PFM	Regional	4	Workshops on sustainable financing for infrastructure	LTX	12
PFM	Regional	5	Steering Committee Governance & Evaluation	LTX	2
PFM	Regional	5	Steering Committee Governance & Evaluation	LTX	2
PFM	Regional	5	Steering Committee Governance & Evaluation	LTX	2
PFM	Regional	6	AFS Professional Attachment Program	LTX	5
PFM	AFRITAC South	1	FAD Retreat	LTX	5
PFM	AFRITAC South	1	FAD Retreat	LTX	5
PFM	AFRITAC South	1	FAD Retreat	LTX	5
PFM	Angola	1	MTFF and Fiscal Risks	LTX	10
PFM	Angola	2	Follow up mission on Public Investment Management	STX	12
PFM	Angola	3	Cash Management and Expenditure Arrears	LTX	12
PFM	Angola	3	Cash Management and Expenditure Arrears	STX	12
PFM	Botswana	1	Fiscal risks -SoE oversight	STX	14
PFM	Botswana	1	Fiscal risks -SOE Oversight	STX	14
PFM	Botswana	1	Fiscal risks -SOE Oversight	LTX	5
PFM	Botswana	2	Macroeconomic Frameworks and Analysis - Fiscal Rules	LTX	7
PFM	Botswana	2	Macroeconomic Frameworks and Analysis - Fiscal Rules	STX	13
PFM	Botswana	3	PFM Law and Institutions - IFMIS strategy	LTX	12
PFM	Botswana	3	PFM Law and Institutions - IFMIS strategy	STX	12
PFM	Comoros	1	Medium-Term Fiscal Framework	HQ	14
PFM	Comoros	1	Medium-Term Fiscal Framework	STX	14
PFM	Comoros	1	Medium-Term Fiscal Framework	STX	14
PFM	Comoros	1	Medium-Term Fiscal Framework	HQ	14
PFM	Comoros	2	Budget execution & control - Accounting and Cash-management	LTX	12

Project 1/	Beneficiary Country	No. of Missions	Topic	Resource Type 2/	Days
PFM	Comoros	2	Budget execution & control- Accounting and Cash-management	STX	12
PFM	Comoros	2	Budget execution & control- Accounting and Cash-management	STX	12
PFM	Comoros	3	Fiscal Risks-Follow-up on FAD mission on SOEs	STX	20
PFM	Comoros	3	Fiscal Risks-Follow-up on FAD mission on SOEs	STX	20
PFM	Comoros	4	Fiscal Reporting - Improving fiscal reports and financial statement quality	LTX	14
PFM	Comoros	4	Fiscal Reporting - Improving fiscal reports and financial statement quality	STX	14
PFM	Eswatini	1	Budget Execution and Control - Commitment control and arrears management	LTX	12
PFM	Eswatini	1	Budget execution and control - Commitment control and arrears management	STX	12
PFM	Eswatini	2	Budget preparation - MTBF to support fiscal adjustment strategy	LTX	7
PFM	Eswatini	2	Budget preparation - MTBF to support fiscal adjustment strategy	STX	20
PFM	Eswatini	2	Budget preparation - MTBF to support fiscal adjustment strategy	STX	20
PFM	Lesotho	1	PFM Law and Institutions - Review PFM Law	LTX	12
PFM	Lesotho	1	PFM Law and Institutions - Review PFM Law	HQ	12
PFM	Lesotho	1	PFM Law and Institutions - Review PFM Law	HQ	12
PFM	Lesotho	1	PFM Law and Institutions - Review PFM Law	STX	12
PFM	Lesotho	2	PFM Law and Institutions - Review new PFM act and regulatons	LTX	5
PFM	Lesotho	2	PFM Law and Institutions - Review new PFM act and regulatons	STX	12
PFM	Lesotho	2	PFM Law and Institutions - Review new PFM act and regulatons	STX	12
PFM	Lesotho	3	Fiscal Risks -Fiscal risks from SOEs and PPPs	LTX	5
PFM	Lesotho	3	Fiscal Risks -Fiscal risks from SOEs and PPPs	STX	12
PFM	Lesotho	3	Fiscal Risks -Fiscal risks from SOEs and PPPs	STX	12
PFM	Madagascar	1	Budget Preparation - Wage bill and pension projection	STX	12
PFM	Madagascar	2	Budget execution and control: Accounting, cash-management and treasury reforms	LTX	12
PFM	Madagascar	2	Budget execution and control: Accounting, cash-management and treasury reforms	STX	12
PFM	Madagascar	2	Budget execution and control: Accounting, cash-management and treasury reforms	STX	12
PFM	Madagascar	3	Fiscal Risks: Follow-up on FAD mission on fiscal risk management	STX	12
PFM	Madagascar	3	Fiscal Risks: Follow-up on FAD mission on fiscal risk management	STX	12
PFM	Mauritius	1	Budget Preparation - PIM selection and preparation	LTX	3
PFM	Mauritius	1	Budget Preparation - PIM selection and preparation	STX	9
PFM	Mauritius	2	Fiscal Reporting and Asset and Liability Management follow up	LTX	12
PFM	Mauritius	2	Fiscal Reporting and Asset and Liability Management follow up	STX	12
PFM	Mauritius	3	Fiscal reporting and Asset and Liability Management -Transition to IPSAS	LTX	12
PFM	Mauritius	3	Fiscal reporting and Asset and Liability Management -Transition to IPSAS	STX	12
PFM	Mauritius	3	Fiscal reporting and Asset and Liability Management -Transition to IPSAS	STX	12
PFM	Mozambique	1	Training on using PFRAM to analyze risks from PPP	HQ	9
PFM	Mozambique	2	Fiscal Reporting and Asset and Liability Management --Accounting and Cash Managemen	LTX	12
PFM	Mozambique	2	Fiscal Reporting and Asset and Liability Management --Accounting and Cash Managemen	STX	12
PFM	Mozambique	2	Fiscal Reporting and Asset and Liability Management --Accounting and Cash Managemen	STX	12
PFM	Mozambique	3	Governance - Follow up	STX	12
PFM	Namibia	1	Budget Preparation - Strengthen the medium term budget formulation framework	STX	12
PFM	Namibia	1	Budget Preparation - Strengthen the medium term budget formulation framework	STX	12
PFM	Namibia	1	Budget Preparation - Strengthen the medium term budget formulation framework	LTX	12
PFM	Seychelles	1	PFM Law and Institutions - IFMIS Strategy	LTX	2
PFM	Seychelles	1	PFM Law and Institutions - IFMIS Strategy	STX	12
PFM	Seychelles	1	PFM Law and Institutions - IFMIS Strategy	STX	9
PFM	South Africa	1	Fiscal Objectives and Gender Budgeting workshop	HQ	14
PFM	South Africa	1	Fiscal Objectives and Gender Budgeting workshop	HQ	14
PFM	South Africa	1	Fiscal Objectives and Gender Budgeting workshop	STX	14
PFM	South Africa	1	Fiscal Objectives and Gender Budgeting workshop	STX	14
PFM	South Africa	2	Budget Preparation--Gender Responsive Budgeting	LTX	5
PFM	South Africa	2	Budget Preparation--Gender Responsive Budgeting	STX	5
PFM	South Africa	2	Budget Preparation--Gender Responsive Budgeting	STX	5
PFM	Zambia	1	Budget Execution & Control - PIM Implementation	STX	12
PFM	Zimbabwe	1	Fiscal risks- Fiscal risks from SOEs and PPPs	LTX	5
PFM	Zimbabwe	2	Budget Preparation - Baseline costing	LTX	5
PFM	Zimbabwe	2	Budget Preparation - Baseline Costing	STX	12
PFM	Zimbabwe	2	Budget Preparation - Baseline Costing	STX	12
PFM	Zimbabwe	3	PFM Law and Institutions- Governance Follow up	LTX	5
PFM	Zimbabwe	3	PFM Law and Institutions- Governance Follow up	STX	12
PFM	Zimbabwe	3	PFM Law and Institutions- Governance Follow up	STX	12

1/ PFM-Public Financial Management; TADM-Tax Administration; CADM-Customs Administration; BSR-Banking Supervision and Regulation; MFXMO-Money and Foreign Exchange Market Operation; FMIP—Financial Market Infrastructures; RSS-Real Sector Statistics; FFL-Financial and Fiscal Law.

2/ LTX-Long-term advisors; STX-Short-term advisors; HQ-Staff from IMF headquarters.

Information Annex III--AFS Updated FY21 Seminars/Webinars

Project /1	Topic
PFM	Webinar on PBB (Indian Ocean Commission)
	Webinar on PFM in times of COVID-19
	Webinar on IMF Capacity Development for Overcoming Current Macro-Fiscal/PFM Challenges
	Webinar on Budget Processes in the context of COVID-19- Angola
	Webinar on Fiscal Risks and Debt Sustainability Analysis (DSA) in Low Income Countries (September 2020)
	Webinar on Fiscal Risks and Covid- 19 Fiscal Stress tests (October 2020)
	Webinar on Building Resilience to natural disasters and climate change (January 2021)
	Multi-country customized peer learning workshop on Public Investment Management (November 2020)
Tax	Webinar on Computerization and Digitalization to Enhance PFM Transparency (March 2021)
	Customized webinar for Madagascar on managing tax compliance during the COVID19 pandemic
	Joint Tax and Customs Seminar on Business Continuity Planning (March 2021)
Customs	Webinar on International Survey on Revenue Administration (January 2021)
	Webinar on Data Analysis with AFE & COMESA (January 2020);
	Webinar on Business Continuity and Disaster Management with AFE (March 2021); and Webinar on Leadership and Management Development with AFE (February 2020).
BSR	Roundtable Discussion on Cybersecurity Risk of Remote Work during the COVID-19
	Roundtable Discussion on Central Bank Support to Financial Markets during the COVID-19 Pandemic
	Roundtable Discussion - Insurance Regulatory and Supervisory Responses During the COVID-19
	Seminar on Governance in the Banking Sector (April 2021)
	Webinar on Crisis Management (October/November, 2020)
FMI	Seminar on IFRS (April 2020)
	Webinar on Cyber Risks (January 2021)
	Webinar on Fintech jointly with COMESA (April 2021)
RSS	Webinars Sub-regional to strengthen awareness on COVID-19 related challenges in compiling GDP
	Training (Regional): Preliminary discussion on Covid-19 challenges in compiling GDP
	Webinars on CPI Business Continuity (August and September 2020);
	Seminar on national accounts for beginners- AFS on basics of national accounts compilation methods and practices with AFW (April 2020)
	Seminar on national accounts with AFW (April 2021)
Macroeconomic Training (ICD)	Seminar on development of PPI (April 2021)
	Financial Development and Financial Inclusion
	Monetary Policy Frameworks and Operations with ATI (February 2021)

1/ PFM-Public Financial Management; TADM-Tax Administration; CADM-Customs Administration; BSR-Banking Supervision and Regulation; FMIP—Financial Market Infrastructures; and RSS-Real Statistics.